

Lecture: Structure/Function: Selective Variation of

Hubbard discusses narcosynthesis experiments on POWs at Oak Knoll naval hospital. (cf: Project MKUltra .)

What happens to an experimenter or an investigator is something very interesting. He becomes so convinced… he becomes so convinced that he has to be right, that he doesn't bother to look. There's a good dissertation on this – Will Durant once wrote a beautiful dissertation on this – they find something and then they've got to rush around like mad and wave this thing around and never look any further.

They want to hit an action spot, accomplish it, and there they go. In other words, they're running on a very short cycle. As soon as they start something, they've got to stop it. You've got to run on a long cycle to tackle a long problem like this.

So, here you had all these people running around – they… oh, operating and chopping and shooting people with things and… and oh God! on and on and on and on and on – without ever having taken the problem apart. Well, all it required was, we took the problem apart, just compartmented it. All right, we find out… oh boy! were there some crews operating on this! There were a lot of people working on this. How do you change mental behavior and structural action by treating structure? Oh, they were shooting… they had people out of these Japanese prison camps and so forth, and they were shooting them and they were giving them narcosynthesis uh… and doing all sorts of weird things in various directions. And it all boiled down to a structural address to the problem.

— L. Ron Hubbard

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